
CERTIFICATE OF AUTHORITY OF
NCMC, LLC

The following resolution was adopted by NCMC, LLC (“Company”), to wit:

That Ted C. Hicks (sometimes referred to as “Agent”) is hereby authorized and directed, for and on behalf of this LLC to execute all documents related to the purchase, sale, encumbrance, servitude grants, real estate development, and to otherwise act on behalf of the Company in all matters related to the real estate owned by or to be acquired by this LLC.

IT IS FURTHER RESOLVED that Ted C. Hicks is hereby granted full authority to act for the company in all matters related to Company operations and business, including but not limited to all management decisions, authority to engage all banking matters, including opening and closing bank accounts, engage in accounting activities, appointment of the company's accountants and bookkeepers, to obtain construction bonds in the name of the Company, to borrow money in the name of the Company and to mortgage property or grant security interests in the name of the Company, to sign contracts binding the Company, and generally to perform each and every business activity necessary to carry on the operations of the Company on a day to day basis.


IT IS FURTHER RESOLVED that Agent is hereby authorized and directed to do and perform each and every act necessary or proper for the purpose of carrying out the intentions of this resolution for and in the name of and on behalf of this LLC.

IT IS FURTHER RESOLVED that any person relying upon this certificate of authority in connection with any authority granted herein shall be presumed to have been authorized to do so.

C E R T I F I C A T E

I, the undersigned manager of NCMC, LLC hereby certify that the above and foregoing Certificate of Authority has been executed in accordance with the Operating Agreement of the LLC.

IN TESTIMONY WHEREOF, We have hereunto affixed my signature on this 30th day of August 2024.


Ted C. Hicks, Managing Member