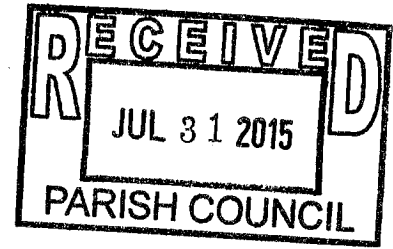




Michael A. Fitts
President of the University



July 28, 2015

Ms. Tiffany Clark, Council Secretary
Parish of St. Charles
Office of the Council
P.O. Box 302
Hahnville, LA 70067

RE: St. Charles Parish Civil Service Board

Dear Ms. Clark:

On behalf of Tulane University, I thank you for the opportunity to re-appoint Ms. Sara Champion to the St. Charles Parish Civil Service Board for the new term August 1, 2015 through August 1, 2018.

I welcome the opportunity to be of further assistance in the future. If you have any questions, please do not hesitate to contact Marcia Taylor, Office of Government Affairs at (504) 988-3393 or pontchar@tulane.edu

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Michael Fitts".