WRITTEN CONSENT OF THE MANAGER OF GRACE HEBERT CURTIS ARCHITECTS, LLC

January 1, 2024

The undersigned, being the sole manager (the "Manager") of Grace Hebert Curtis Architects, LLC, a Louisiana limited liability company (the "Company"), hereby approves, consents to and adopts the following recitals and resolutions and the actions therein authorized as the act of the Manager by written consent.

WHEREAS, the Manager deems it in the best interests of the Company to delegate to and authorize certain officers and employees of the Company to enter into certain documents on behalf of the Company in the ordinary course of its business;

Authorization of Certain Officers and Employees

RESOLVED, that, effective as of the date hereof, each of Gerald D. Hebert, II, as President of the Company, and Adam L. Fishbein, as Secretary of the Company, are hereby authorized to negotiate contracts on the terms and conditions that both Gerald D. Hebert, II and Adam L. Fishbein may deem advisable, and to execute said documents on behalf of the Company, and further, each of Gerald D. Hebert, II and Adam L. Fishbein are hereby given the power and authority to do all things necessary to implement, maintain, amend or renew said document(s) on behalf of the Company; and

RESOLVED FURTHER that, effective as of the date hereof, each of David F. Hebert, Thomas D. Curtis and James E. Spencer, as employees of the Company, are hereby authorized to negotiate the terms and conditions of contracts for professional architectural services that the Company offers and to execute said documents on behalf of the Company, and further, each of David F. Hebert, Thomas D. Curtis and James E. Spencer are hereby given the power and authority to do all things necessary to implement, maintain, amend or renew said document(s) for professional architectural services on behalf of the Company; and

RESOLVED FURTHER, that all acts and deeds performed prior to the date of these resolutions by any of Gerald D. Hebert, II, Adam L. Fishbein, David F. Hebert, Thomas D. Curtis or James E. Spencer, for and on behalf of the Company, that are within the authority conferred by the foregoing resolutions, are hereby approved, ratified and confirmed in all respects as the authorized acts and deeds of the Company.

[Signature Page Follows]

IN WITNESS WHEREOF, the undersigned Manager has approved, consented to and adopted the foregoing resolutions effective as of the date first above written.

MANAGER:

AEC OPERATIONS, LLC

Name: Gerald D. Hebert, II Title: President

Name: Adam L. Fishbein

Title: Secretary